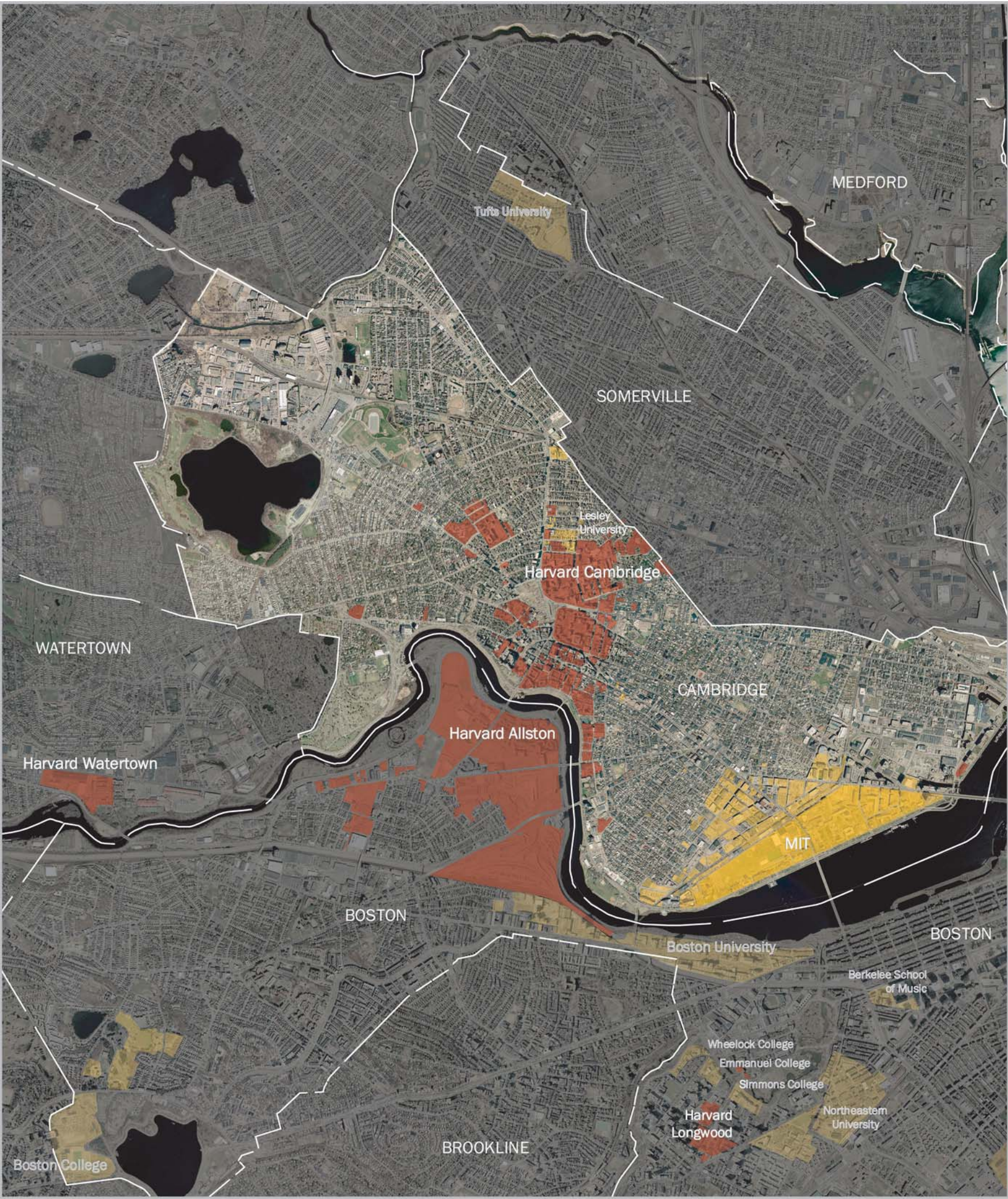


Appendix I



November 2004

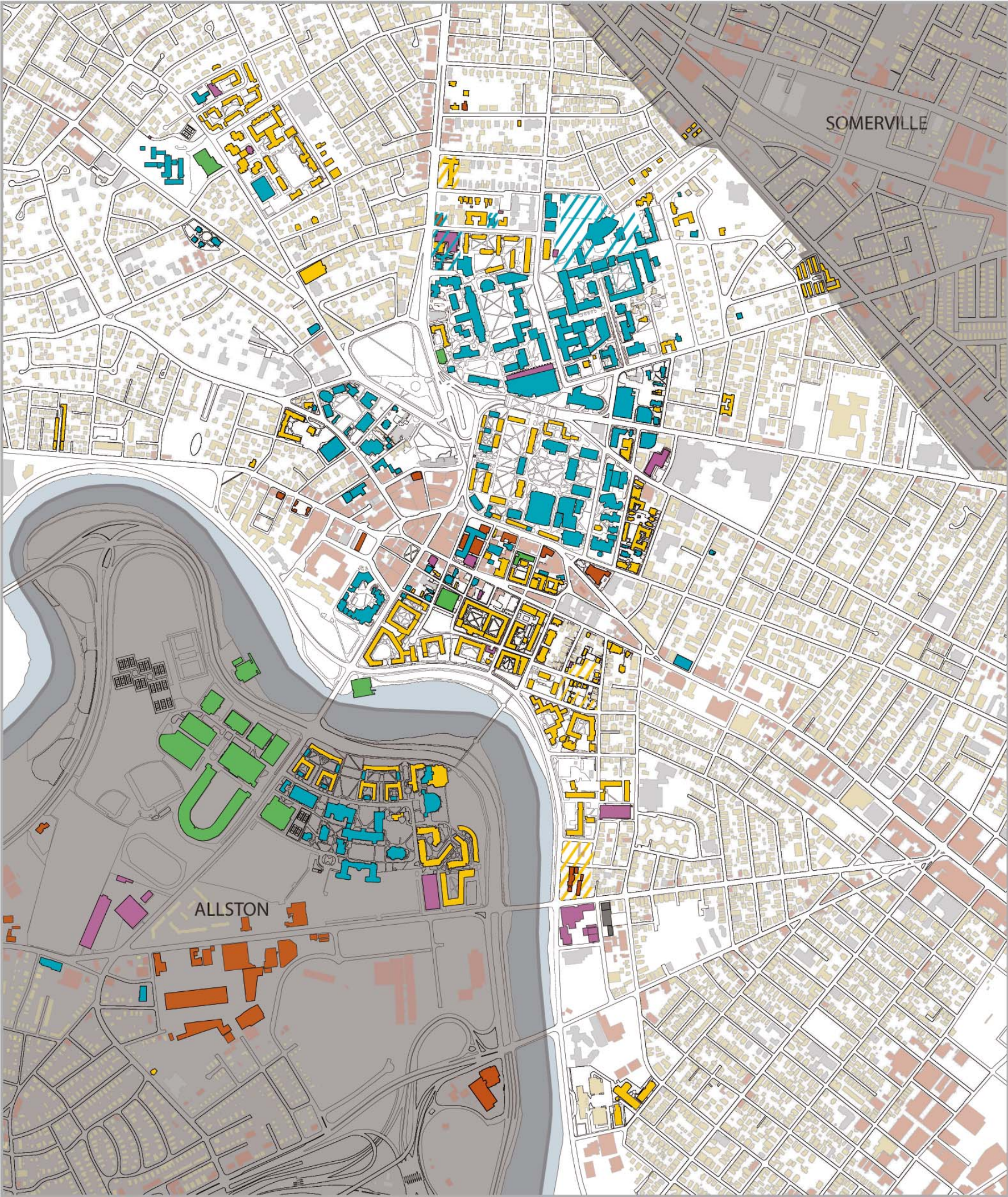
Map A - REGIONAL SCALE

Harvard's real estate encompasses five non-contiguous campuses in three different municipalities. Like other key institutions in the Boston metropolitan area, Harvard is located within mature urban neighborhoods. In addition, Harvard, MIT and Boston University are adjacent to the Charles River.

LEGEND

Institutional Land Holdings

- Harvard University
- Other Colleges
- City Boundaries



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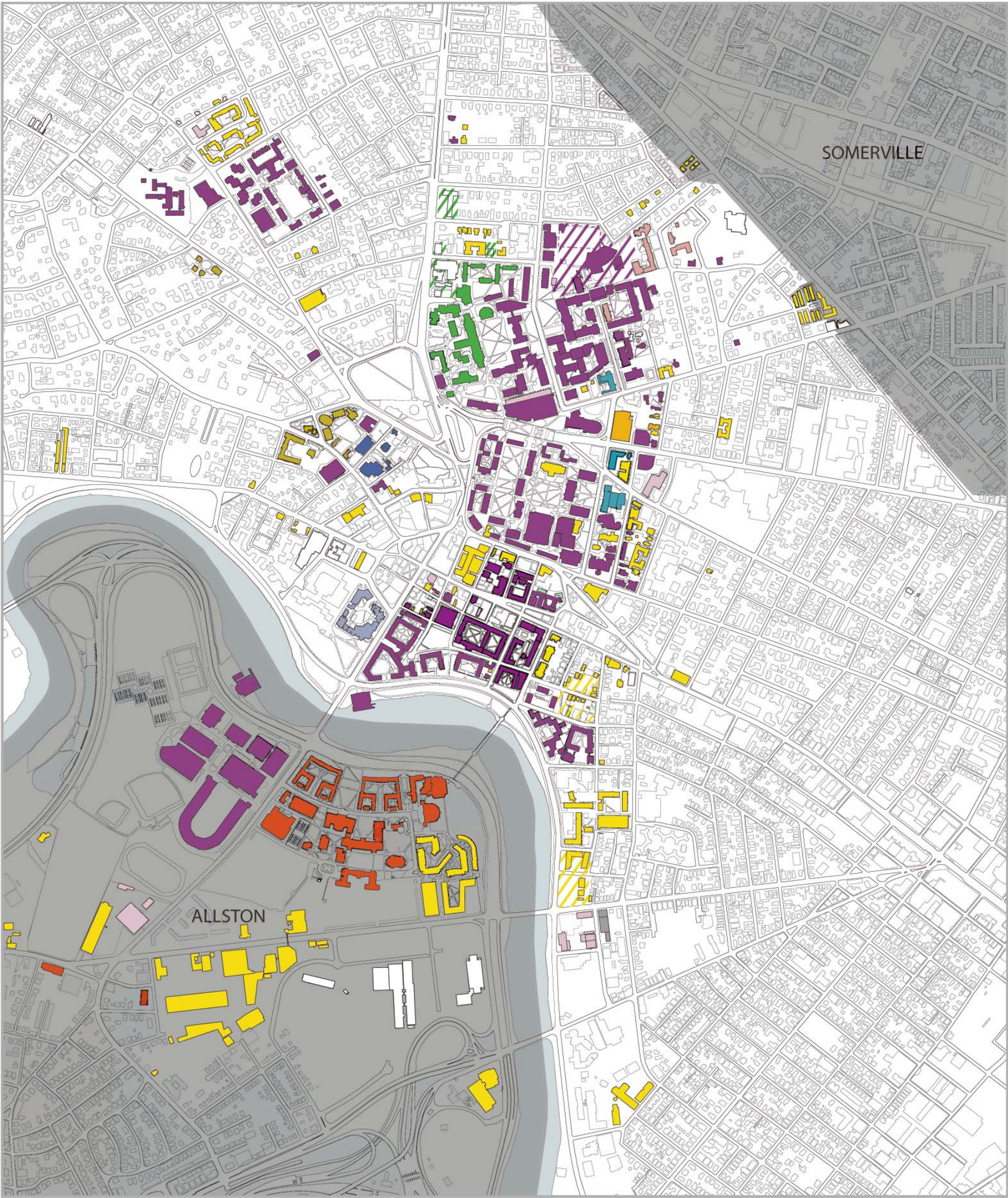
Map B - LAND USE

Harvard is an urban campus where University and urban land uses intermingle, largely at the campus edges where most residential and commercial University functions are located. Innovative planning and design can minimize impacts and enhance opportunities at these campus edges. Appropriate density and height, adequate open space and sensitive architectural design are tools to create positive transitions between institutional and non-institutional uses.

LEGEND

Building by Primary Use

- | | |
|-----------------------------|----------------------------------|
| Academic/Administration | Academic/Administrative Planning |
| Harvard Commercial | Harvard Residential Planning |
| Non-Harvard Commercial | |
| Non-Harvard Institutional | |
| Harvard Residential | |
| Non-Harvard Residential | |
| Athletic | |
| Parking/Service and Support | |
| Community Housing/Turnkey | |



November 2004

Map C - ADMINISTRATIVE STRUCTURE

Harvard has a long-standing tradition of decentralized planning. Different schools and administrative entities have historically managed their own physical assets. As we move into the future, planning across school boundaries is becoming critical for optimizing University and City resources.

Note: Harvard Medical School is not listed because it does not occupy buildings in the Cambridge or Allston campus.

LEGEND

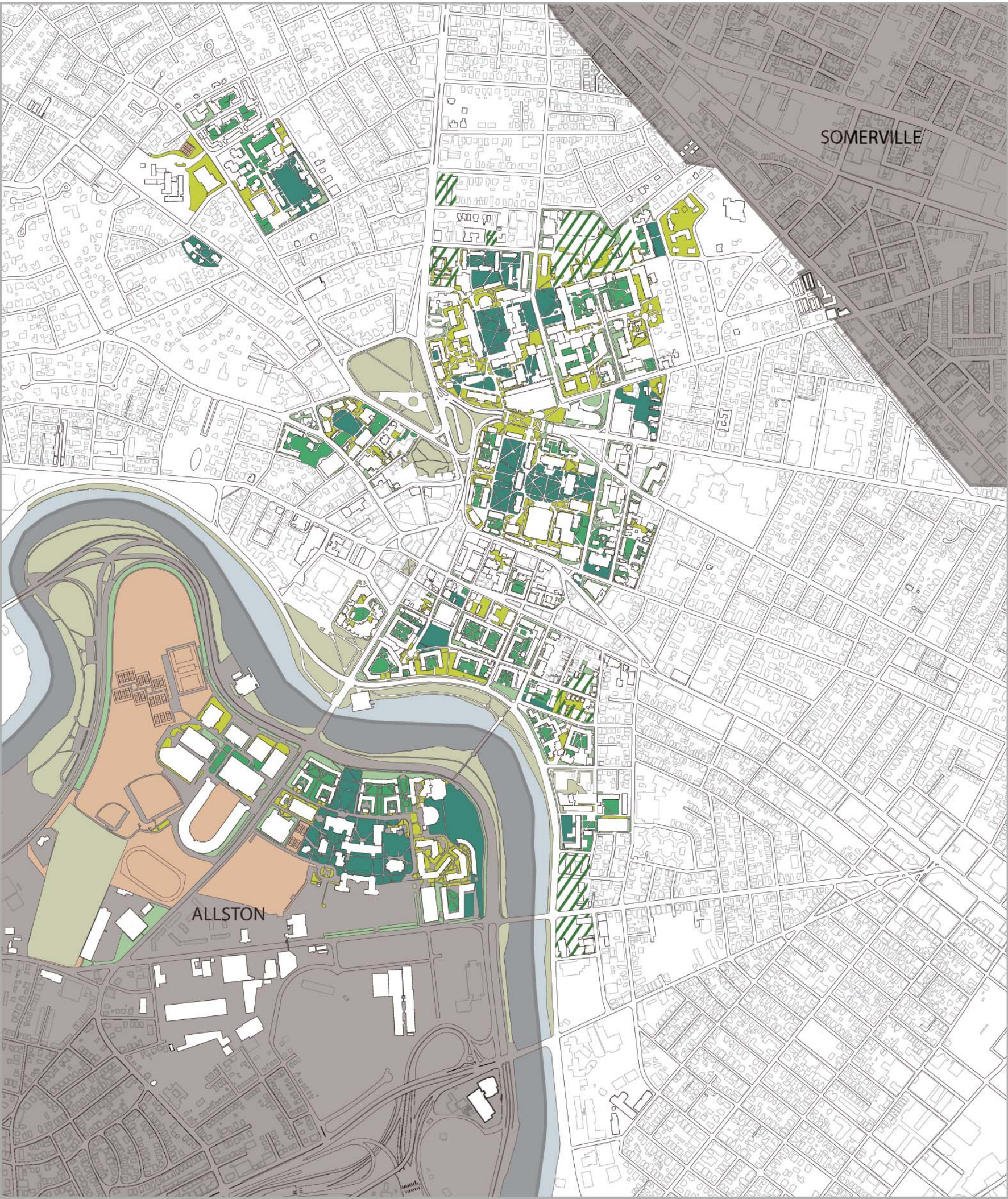
Building Affiliation

Faculties

- Faculty of Arts & Sciences
- Graduate School of Design
- Graduate School of Education
- Harvard Business School
- Harvard Divinity School
- Harvard Law School
- Kennedy School of Government
- Radcliffe Institute
- School of Public Health

Non-Faculty

- Harvard University Art Museums
- University - General
- Harvard Real Estate Services
- Non-Harvard buildings on Harvard Land
- Faculty of Arts & Sciences Planning
- Harvard Law School Planning
- Harvard Real Estate Svcs Planning

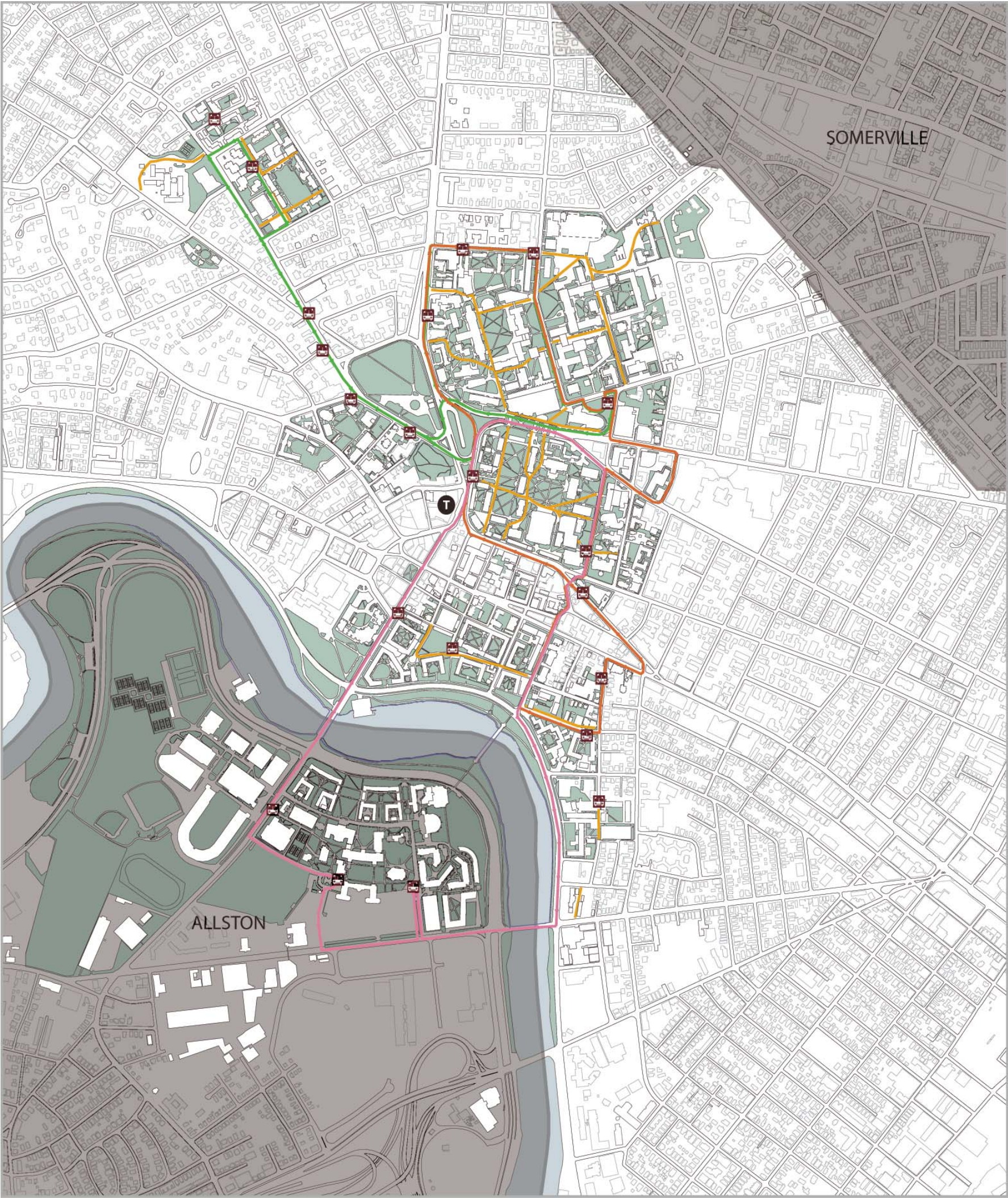


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Map D - OPEN SPACE

Harvard's open space in Cambridge is comprised of a diverse collection of quadrangles, courtyards, gardens and pathways that provide the physical core and structure to the campus. This open space network connects to the city street system and contributes to the creation of a vibrant pedestrian-oriented environment shared by city residents and the campus community.

- LEGEND**
- Yards/Greens
 - Gardens/Courts
 - Interstitial Areas
 - Frontages
 - Athletic Fields
 - Publicly Owned Open Space
 - Future/Improved open Space



November 2004

Map E - TRANSPORTATION

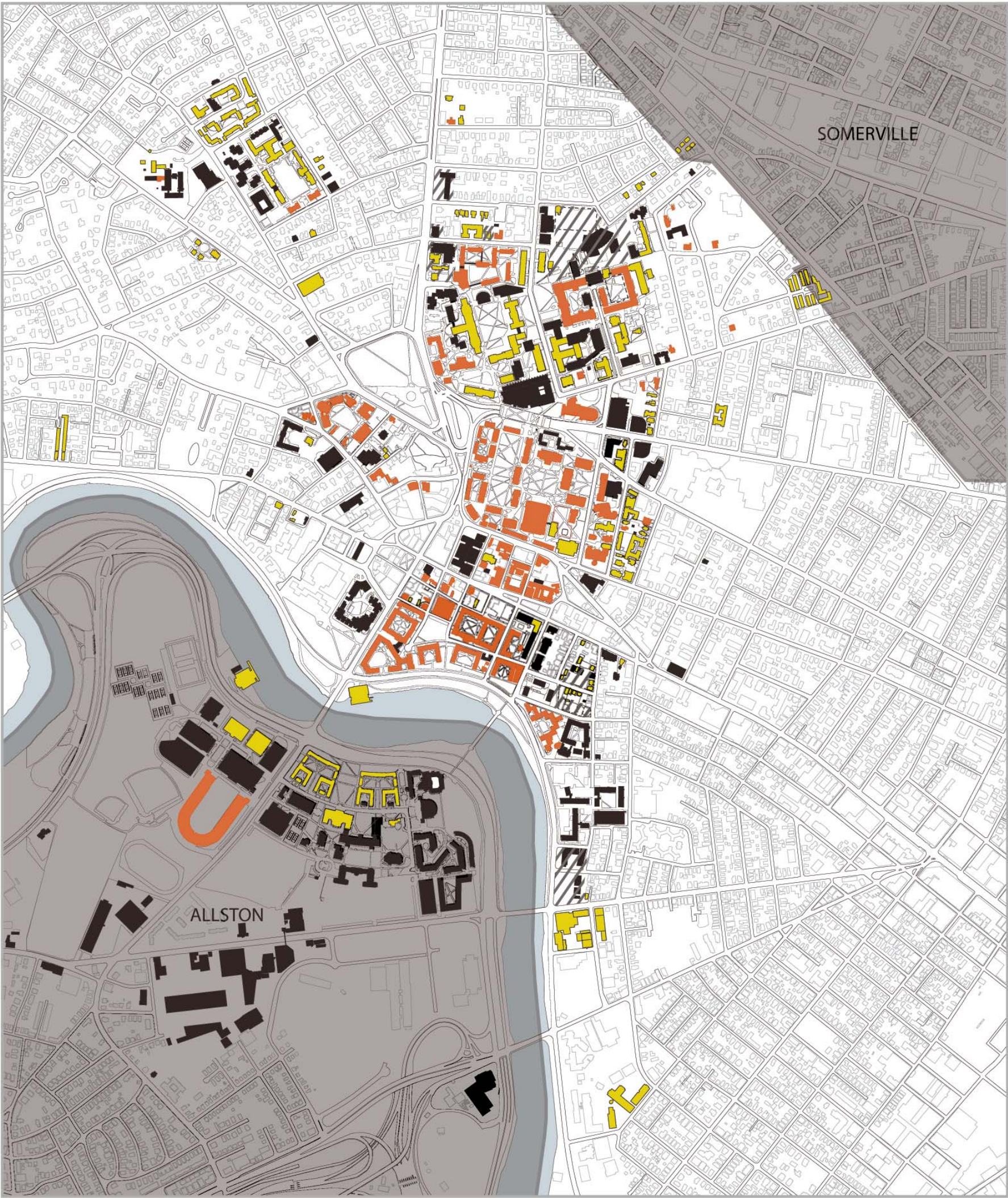
Harvard in Cambridge is primarily a pedestrian campus. Harvard's shuttle system and the public transit system connect the Cambridge campus with the other Harvard campuses and affiliate institutes. This extended network decreases the University population's reliance on the automobile.

LEGEND

Pedestrian Routes
Campus Pathways

Basic Shuttle Routes
Currier House - Memorial Hall via Harvard Square
Mather House - Memorial Hall via Harvard Square
Soldier Field Park - Business School - Harvard Square

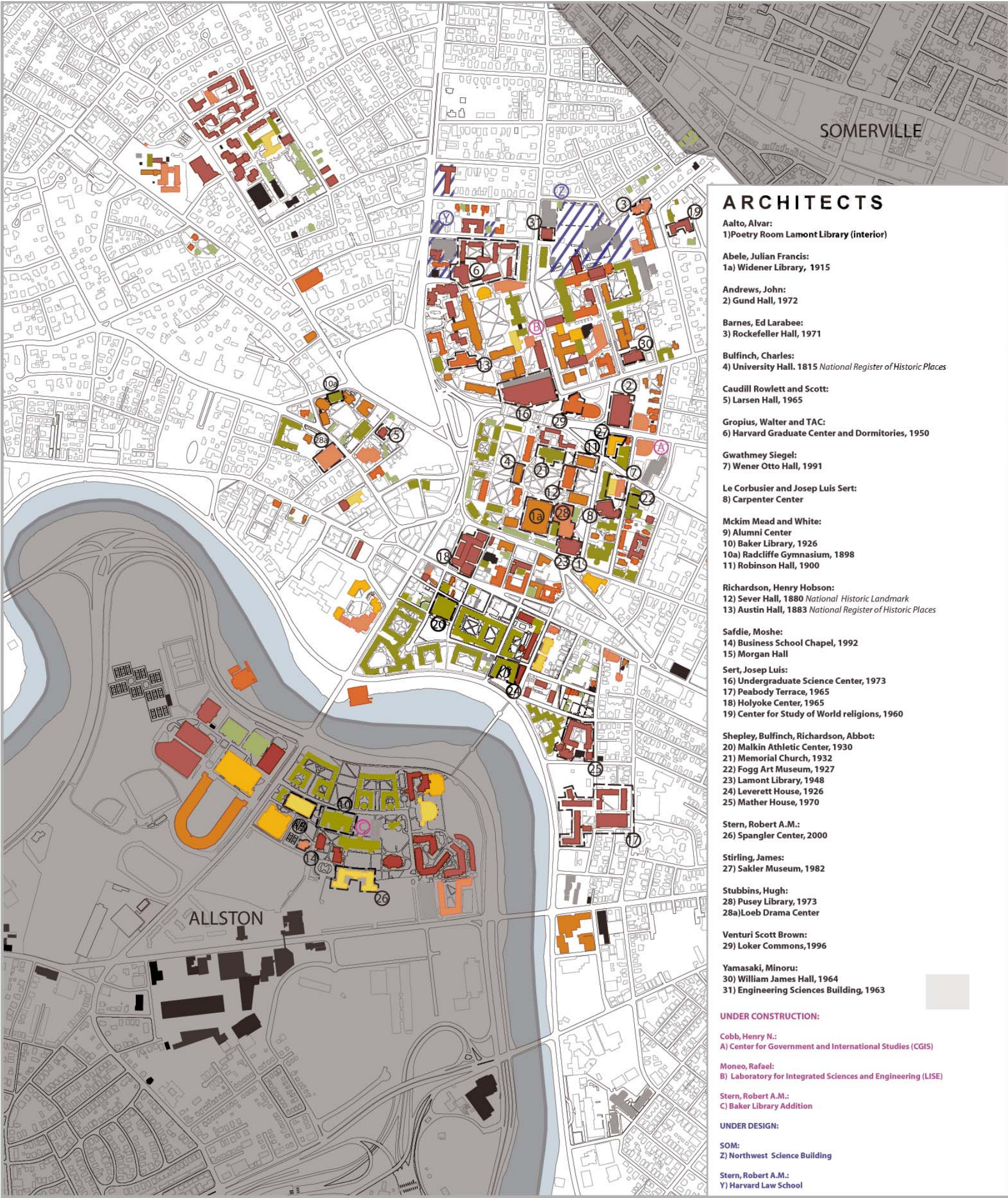
Shuttle



November 2004

Map F - HISTORIC RESOURCES

Harvard is the oldest university in North America. Many of Harvard's buildings have historic designations. These historic buildings present great opportunities for the preservation and enhancement of the unique character of Harvard. Harvard's historic buildings also contribute to the urban design character of the City.



November 2004

Map G - HARVARD BY ARCHITECT

Harvard has a long-standing commitment to design excellence demonstrated by the large number of buildings designed by “famous” architects. The design innovation implied with architect selection often involves risk-taking.

Sources for identification of “famous architects”:

<http://www.greatbuildings.com/architects.html>
Dictionnaire des architectes, by Emard Oudin, Nouv. ed. Paris: Seghers, c.1994
Encyclopedia of 20th Century Architecture. Ed. by Vittorio Magnago Lampugnani. NY: H.N. Abrams

Primary Style

- Colonial/Colonial Revival
- Georgian/Georgian Revival
- Neoclassicism
- Romantic Revival
- Modernism
- New Modernism
- Post Modernism
- New Historicism
- Other/Unclassified
- No Data

Under Design by “Famous Architects”

Appendix II

Resources for Planning Information at Harvard

Harvard University maintains a number of websites that provide updated information about University planning and construction.

VICE PRESIDENT FOR GOVERNMENT, COMMUNITY, AND PUBLIC AFFAIRS

The Vice President for Government, Community, and Public Affairs maintains a web page called “Harvard in the Community - Planning for the Future” which provides information about important construction projects, including quarterly updates on projects in construction in Cambridge.

www.community.harvard.edu/development

HARVARD PLANNING + ALLSTON INITIATIVE (HP+AI)

HP+AI’s principal mission is to serve as the coordinating team for University-wide planning in Cambridge, Boston and Watertown. The HP+AI web page describes the services of the department, provides a link to the Allston Initiative web page, and also provides links to several documents, including *Harvard Patterns* (an analysis of the Allston/Cambridge campuses), the Town Gown Report, and the University’s Parking and Transportation Demand Management Plan.

www.hpai.harvard.edu

ALLSTON INITIATIVE

The Allston Initiative is the planning effort to create the framework for the University’s physical development in Allston. The Allston Initiative web page includes press clips, photos, maps, and other information, including details about the “Allston Room,” which is located in Holyoke Center and open to the public.

www.allston.harvard.edu

CONSTRUCTION MITIGATION

The University maintains a webpage devoted exclusively to updates on major projects in the North Campus, Harvard Square, Riverside, and the Law School. The site also provides contact information for Harvard’s Construction Mitigation Team.

www.construction.harvard.edu

HARVARD GREEN CAMPUS INITIATIVE (HGCI)

The HGCI is an interfaculty organization that works to address the real life challenges of achieving campus environmental sustainability within Harvard University. The web site provides information about a number of University programs that support sustainable practices.

www.greencampus.harvard.edu